

Planning Discussion

The questionnaire responses identify the areas that members believe should be the focus of the Club's future planning. Overall, the results show a high level of satisfaction with how the Club is operating. At the same time, members identified a number of priorities that should guide future investment and development.

The key strategic themes emerging from the questionnaire are:

- 1. Course Development**
 - Course Master Plan
 - Drainage
 - Bunkers
 - Tree Management
 - Practice Facilities
- 2. Clubhouse and Member Facilities**
- 3. Management and Governance**
- 4. Playing Experience, Membership and Club Culture**
- 5. Physical Assets** – equipment, machinery and buildings
- 6. Financial Sustainability and Affordability**

These priorities will require different approaches and different timeframes. Some initiatives can be progressed in the short term while also contributing to longer-term objectives. Others, such as preparing a Course Master Plan or undertaking major drainage and infrastructure improvements, will require longer-term planning and implementation.

Much of this work should be able to be undertaken by the Management Committee with the support of members and staff. We are fortunate to have members with a wide range of knowledge, skills and experience, and we hope to draw on that expertise throughout the planning process. Where specialist advice is required, we will also engage appropriate professionals. For example, preparing a Course Master Plan may involve a course planning specialist, while drainage and other major infrastructure projects are likely to require engineering and technical expertise. By combining the knowledge within our Club with independent professional advice where appropriate, we can ensure that developments are well planned, affordable and consistent with our long-term vision.

Environmental sustainability should be an integral part of all long-term planning. Rather than treating it as a separate project, considerations such as water management, responsible chemical use, climate resilience and energy efficiency should be incorporated into every significant decision. Our goal should be to enhance the golfing experience while protecting and strengthening the long-term health, resilience and natural character of our course.

The Management Committee will prepare a broad Strategic Plan framework based on these themes. That draft will then be circulated to members for comment before we move on to developing the detailed strategies and actions.